

Broward County Public Schools
SMART Program Schedule Comparison
November 2023
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Data Sources:

- A** Data obtained from the "Substantial Completion - All Baselines" report in e-Builder (as of November 8, 2023)
B Data obtained from CBRE-Heery's "Milestone Schedule Baseline"
C Data obtained from the BOC's August 2016 "Smart Program Quarterly Update"

	A		B	A		C	A					
			District	Program Year	Project Number	Project Phase	BOC Planning Schedule (Q4 2016) <i>Note 1</i>	Heery Baseline Schedule (June 2017) <i>Note 2</i>	Heery Rebaseline (November 2018)	AECOM Rebaseline (December 2020)	Substantial Completion Date in e-Builder	Notes
1	Annabel C. Perry Pre K-8 - GOB Renovations (Media Center Improvements)		1	<i>Note 3</i>	P.001728-MCI	9-Closed	Q3 2018	12/31/2019	3/6/2021	8/15/2019	8/15/2019	
2	Annabel C. Perry Pre K-8 - Kitchen HVAC - SMART Program		1	<i>Note 3</i>	P.002814	6-Substantial Completion	N/A	3/31/2019	9/17/2019	2/5/2023	7/24/2023	<i>Note 4</i>
3	Annabel C. Perry Pre K-8 - SMART GOB Renovations		1	2	P.001728	9-Closed	Q3 2018	3/31/2019	9/17/2019	9/17/2020	9/17/2020	
4	Apollo MS - SMART Program Renovations		1	5	P.002110	5B-Construction	Q4 2020	12/31/2020	3/9/2022	5/20/2025	3/22/2025	
5	Apollo MS - SMART Roof Carve Out		1	<i>Note 3</i>	P.002110-RC1	5B-Construction	Q4 2020	12/31/2020	3/9/2022	5/20/2025	7/10/2024	
6	Atlantic Technical College & HS - Smart Program Renovations		7	2	P.000415	5B-Construction	Q1 2018	12/31/2019	8/26/2021	3/28/2025	10/30/2026	
7	Atlantic Technical College & HS- Smart Re-Roofing		7	<i>Note 3</i>	P.000415-RC1	5B-Construction	Q1 2018	12/31/2019	8/26/2021	3/28/2025	1/1/2025	
8	Atlantic Technical College, Arthur Ashe, Jr. Campus- SMART Program Renovations		7	1	P.001959	5B-Construction	Q2 2018	9/30/2019	8/11/2019	5/31/2021	9/30/2023	
9	Atlantic West ES - Roofing Bldg 1, 3,6 - SMART Program		7	<i>Note 3</i>	P.002810	5B-Construction	N/A	3/30/2019	3/18/2021	11/7/2024	9/1/2024	<i>Note 4</i>
10	Atlantic West ES - SMART Fire Sprinklers		7	<i>Note 3</i>	P.001796-FSP	5A-Construction	Q1 2019	3/30/2019	3/18/2021	11/7/2024	10/21/2024	
11	Atlantic West ES - SMART HVAC		7	<i>Note 3</i>	P.001796-HVC	5A-Construction	Q1 2019	3/30/2019	3/18/2021	11/7/2024	10/19/2025	
12	Atlantic West ES - SMART Program Renovations		7	2	P.001796	5A-Construction	Q1 2019	3/30/2019	3/18/2021	11/7/2024	8/23/2025	
13	Attucks MS - Roofing Bldg 1,4,7 SMART Program		1	<i>Note 3</i>	P.001633-RC1	9-Closed	N/A	6/30/2019	5/1/2020	7/9/2025	1/13/2023	<i>Note 4</i>
14	Attucks MS - Roofing Building 8 SMART Program		1	1	P.001633	8-Financial Closeout	Q2 2019	6/30/2019	5/1/2020	7/9/2025	2/27/2023	
15	Attucks MS - SMART Media Center Improvements		1	<i>Note 3</i>	P.001686-MCI	5B-Construction	Q2 2019	6/30/2019	5/1/2020	7/7/2023	8/14/2023	
16	Attucks MS - SMART Program Renovations		1	2	P.001686	5B-Construction	Q2 2019	6/30/2019	2/4/2021	2/24/2023	12/31/2023	
17	Bair MS - SMART Program Renovations		5	4	P.002044	5B-Construction	N/A	6/30/2020	2/24/2021	10/10/2022	10/31/2023	<i>Note 4</i>
18	Banyan ES - SMART Program Renovations		5	1	P.001944	5B-Construction	Q1 2018	6/30/2019	8/16/2019	7/22/2022	3/31/2024	
19	Bayview ES - GOB Renovations		3	3	P.001786	9-Closed	N/A	9/30/2019	4/23/2019	4/30/2021	12/8/2021	<i>Note 4</i>
20	Bennett ES - Roofing Building 7, 9, 10, 11, 12, 85, & Aluminum Walkways - SMART Program		3	<i>Note 3</i>	P.002085-RC1	6-Substantial Completion	N/A	3/31/2021	5/11/2021	9/3/2025	1/13/2023	<i>Note 4</i>
21	Bennett ES - SMART Program Renovations		3	5	P.002085	1-Planning	N/A	3/31/2021	5/11/2021	9/3/2025	8/26/2027	<i>Note 4</i>
22	Blanche Ely HS - SMART GOB Renovations		7	1	P.001646	5B-Construction	Q3 2018	3/31/2019	8/1/2020	6/9/2022	9/30/2023	
23	Boulevard Heights ES - SMART Program Renovations		1	4	P.002065	6-Substantial Completion	N/A	6/30/2020	4/28/2021	9/19/2025	7/17/2023	<i>Note 4</i>
24	Boyd Anderson HS - Media Ctr Remodeling		5	<i>Note 3</i>	P.001360	9-Closed	Q1 2020	N/A	N/A	N/A	3/6/2017	<i>Note 4</i>
25	Boyd H. Anderson HS - SMART Program Renovation		5	3	P.001846	5B-Construction	Q1 2020	9/30/2019	5/21/2021	12/22/2023	5/31/2024	
26	Bright Horizons Center - SMART Program Renovations		7	4	P.001974	6-Substantial Completion	N/A	6/30/2019	10/10/2020	3/4/2022	9/13/2022	<i>Note 4</i>
27	Broadview ES - SMART Program Renovations		4	1	P.001638	5B-Construction	Q2 2018	6/30/2020	1/3/2021	7/28/2023	3/30/2024	
28	Broward Estates ES - SMART Program Renovations		5	4	P.002037	1-Planning	N/A	3/30/2020	2/10/2021	8/18/2023	11/24/2024	<i>Note 4</i>
29	C. Robert Markham ES - SMART Program Renovations		7	3	P.001920	5B-Construction	N/A	3/30/2020	9/3/2021	10/27/2023	9/30/2023	<i>Note 4</i>
30	Castle Hill ES - SMART Program Renovations		5	3	P.001661	5B-Construction	Q2 2018	6/30/2019	5/19/2019	7/9/2021	11/29/2023	
31	Central Park ES - SMART Program Renovations		6	2	P.001757	5B-Construction	Q2 2019	3/30/2019	10/11/2020	2/3/2023	8/31/2024	
32	Challenger ES - SMART Program Renovations		4	4	P.002040	5B-Construction	N/A	3/30/2020	2/24/2021	12/15/2022	10/14/2023	<i>Note 4</i>
33	Chapel Trail ES - SMART Program Renovations		2	2	P.001732	6-Substantial Completion	Q1 2018	3/30/2019	9/3/2020	4/6/2022	5/2/2023	
34	Charles Drew ES - SMART Fire Alarm		7	<i>Note 3</i>	P.001818-FA1	5A-Construction	Q3 2019	9/30/2019	1/25/2021	5/24/2024	10/30/2025	
35	Charles Drew ES - SMART Fire Sprinklers		7	<i>Note 3</i>	P.001818-FSP	5A-Construction	Q3 2019	9/30/2019	1/25/2021	5/24/2024	2/14/2025	
36	Charles Drew ES - SMART Program Renovations		7	3	P.001818	3-Design	Q3 2019	9/30/2019	1/25/2021	5/24/2024	7/28/2025	
37	Charles Drew Family Resource Center - SMART Program Renovations		7	3	P.001848	5B-Construction	N/A	9/30/2019	2/7/2021	7/19/2024	1/5/2025	<i>Note 4</i>
38	Charles W. Flanagan HS - SMART Program Renovations		2	3	P.001847	6-Substantial Completion	N/A	12/31/2019	10/26/2019	1/3/2020	1/3/2020	<i>Note 4</i>
39	Coconut Creek ES - Building Renovations		7	1	P.001413	9-Closed	Q2 2018	9/30/2018	3/22/2019	2/28/2020	2/28/2020	
40	Coconut Creek HS - SMART GOB Renovations		7	2	P.001753	5B-Construction	Q1 2019	6/30/2019	7/16/2021	10/27/2023	1/9/2024	
41	Coconut Palm ES - SMART Program Renovations		2	5	P.002088	5B-Construction	Q4 2019	6/30/2020	4/9/2021	8/27/2025	12/31/2023	
42	Colbert Museum Magnet - SMART Program Renovations		1	3	P.001937	9-Closed	N/A	6/30/2019	3/16/2020	10/22/2021	12/13/2021	<i>Note 4</i>
43	Collins ES - SMART Program Renovations and Restroom Renovations		1	4	P.001659	5B-Construction	N/A	9/30/2019	12/18/2020	7/28/2023	9/1/2024	<i>Note 4</i>
44	Cooper City ES - SMART Program Renovations		6	5	P.002150	5B-Construction	N/A	9/30/2020	4/3/2021	2/17/2023	9/30/2023	<i>Note 4</i>
45	Cooper City HS - SMART Program Renovations		6	5	P.002133	5A-Construction	N/A	6/30/2021	5/21/2022	1/23/2025	6/14/2025	<i>Note 4</i>
46	Coral Cove ES - SMART HVAC Improvements		2	4	P.002122	9-Closed	Q2 2019	3/30/2020	1/7/2019	7/1/2019	7/1/2019	
47	Coral Glades HS - SMART Program Renovations		4	5	P.002080	6-Substantial Completion	N/A	9/30/2020	12/12/2021	8/15/2025	5/2/2023	<i>Note 4</i>
48	Coral Park ES - SMART Program Renovations		4	3	P.002045	8-Financial Closeout	Q2 2019	3/30/2020	6/3/2021	12/2/2022	7/13/2022	
49	Coral Springs HS - SMART Program Renovations		4	2	P.001765	5B-Construction	Q3 2018	12/31/2019	11/16/2021	5/13/2024	8/1/2024	
50	Coral Springs MS - SMART Program Renovations		4	4	P.001979	5B-Construction	N/A	3/30/2021	11/12/2021	10/31/2025	10/6/2025	<i>Note 4</i>

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51	Coral Springs Pre K-8 - Roofing Building 2, 4, 5, 78 - SMART Program	4	<i>Note 3</i>	P.001982-RC1	7-Final Completion	N/A	9/30/2020	9/17/2021	5/2/2025	4/4/2023	<i>Note 4</i>
52	Coral Springs Pre K-8 - SMART Program Renovations	4	5	P.001982	5B-Construction	N/A	9/30/2020	9/17/2021	5/2/2025	8/12/2025	<i>Note 4</i>
53	Country Hills ES - SMART Program Renovations	4	5	P.002063	5B-Construction	N/A	9/30/2020	1/30/2022	12/23/2024	9/1/2024	<i>Note 4</i>
54	Country Isles ES - SMART Program Renovations	6	3	P.002002	5B-Construction	Q4 2018	3/30/2020	3/10/2021	5/27/2022	12/31/2023	
55	Cresthaven ES - SMART Program Renovations	7	5	P.001676	5B-Construction	N/A	12/30/2020	12/16/2022	2/27/2025	2/27/2025	<i>Note 4</i>
56	Croissant Park ES - SMART Program Renovations	3	5	P.002086	5B-Construction	N/A	9/30/2020	3/14/2022	5/28/2024	3/31/2024	<i>Note 4</i>
57	Cross Creek School - SMART Program Renovations	7	5	P.002081	5B-Construction	N/A	9/30/2020	3/2/2021	5/22/2023	1/24/2024	<i>Note 4</i>
58	Crystal Lake MS - SMART Program Renovations	7	5	P.000816	5B-Construction	Q2 2020	9/30/2020	4/15/2021	4/9/2025	9/2/2024	
59	Cypress Bay HS - SMART Portable Demolitions	6	<i>Note 3</i>	P.002909	9-Closed	N/A	N/A	N/A	N/A	7/18/2023	<i>Note 5</i>
60	Cypress Bay HS - SMART Program Renovations	6	2	P.001774	6-Substantial Completion	Q4 2018	6/30/2020	6/19/2020	10/6/2021	8/17/2021	
61	Cypress ES - SMART Building Renovations	3	1	P.001412	9-Closed	Q2 2018	6/30/2018	3/28/2019	3/3/2020	3/3/2020	
62	Cypress Run Educational Center - SMART HVAC Improvements	7	3	P.002120	9-Closed	Q3 2018	6/30/2019	1/14/2019	6/19/2019	6/19/2019	
63	Dania ES - SMART Program Renovations	1	5	P.002061	5A-Construction	N/A	6/30/2020	3/7/2022	6/23/2025	9/1/2025	<i>Note 4</i>
64	Dave Thomas Educational Center, East - SMART Program Renovations	3	2	P.001972	5B-Construction	Q1 2018	12/31/2019	9/19/2020	1/27/2022	10/24/2023	
65	Davie ES - SMART Program Renovations	6	3	P.001899	8-Financial Closeout	N/A	12/31/2019	10/17/2020	3/9/2022	1/28/2022	<i>Note 4</i>
66	Deerfield Beach ES - SMART Program Renovations	7	3	P.001820	5B-Construction	Q2 2019	12/31/2019	10/30/2020	9/13/2023	10/12/2023	
67	Deerfield Beach HS - SMART GOB Renovations	7	1	P.001694	5B-Construction	Q3 2018	3/31/2019	12/8/2020	6/22/2023	12/30/2023	
68	Deerfield Beach HS - SMART Program Renovations	7	5	P.002134	5B-Construction	N/A	12/31/2020	9/8/2022	2/5/2025	12/25/2024	<i>Note 4</i>
69	Deerfield Beach MS - Roofing Bldg 8, 85 & Covered Walkway - SMART Program	7	<i>Note 3</i>	P.002849	5B-Construction	N/A	12/31/2020	12/17/2022	8/1/2025	9/30/2023	<i>Note 4</i>
70	Deerfield Beach MS - Roofing Building 1, 3, 4, 9 - SMART Program	7	<i>Note 3</i>	P.002778	5B-Construction	N/A	12/31/2020	12/17/2022	8/1/2025	9/1/2024	<i>Note 4</i>
71	Deerfield Beach MS - Roofing Building 2, 5, 6, 7 -SMART Program	7	<i>Note 3</i>	P.002861	7-Final Completion	N/A	12/31/2020	12/17/2022	8/1/2025	5/30/2023	<i>Note 4</i>
72	Deerfield Beach MS - SMART Bldg 3 (Media Center) HVAC ductwork replacement	7	<i>Note 3</i>	P.002778-HVC	5A-Construction	N/A	12/31/2020	12/17/2022	8/1/2025	2/4/2024	<i>Note 4</i>
73	Deerfield Beach MS - SMART Fire Sprinklers	7	<i>Note 3</i>	P.002142-FSP	5B-Construction	N/A	12/31/2020	12/17/2022	8/1/2025	4/21/2024	<i>Note 4</i>
74	Deerfield Beach MS - SMART Program Renovations	7	5	P.002142	4-Bid & Award	N/A	12/31/2020	12/17/2022	8/1/2025	9/1/2025	<i>Note 4</i>
75	Deerfield Park ES - SMART Program Renovations	7	4	P.002036	5B-Construction	N/A	9/30/2020	9/28/2020	12/28/2022	12/31/2023	<i>Note 4</i>
76	Dillard 6-12 School - Roofing Bldg 5 & 6 - SMART Program	5	<i>Note 3</i>	P.002811	5B-Construction	N/A	3/30/2019	1/8/2021	1/20/2023	9/28/2023	<i>Note 4</i>
77	Dillard 6-12 School - SMART Program Renovations	5	1	P.001726	5B-Construction	Q4 2018	3/30/2019	1/8/2021	1/20/2023	12/26/2023	
78	Dillard 6-12 School - SMART Roof Carve Out	5	<i>Note 3</i>	P.001726-RC1	5B-Construction	Q4 2018	3/30/2019	1/8/2021	1/20/2023	3/13/2025	
79	Dillard ES - SMART Program Renovations	5	4	P.001915	5B-Construction	N/A	3/30/2020	2/12/2021	1/13/2023	3/24/2024	<i>Note 4</i>
80	Discovery ES - SMART HVAC Improvements	5	5	P.002118	9-Closed	Q2 2020	9/30/2020	3/26/2019	3/27/2020	3/27/2020	
81	Dr. Martin Luther King Jr Montessori Academy - SMART Program Renovations	5	2	P.001662	9-Closed	Q1 2018	3/30/2019	6/28/2019	3/30/2020	3/30/2020	
82	Driftwood ES - SMART Program Renovations	1	5	P.002064	5A-Construction	N/A	6/30/2020	5/10/2021	12/10/2024	8/31/2025	<i>Note 4</i>
83	Driftwood ES - SMART Roofing	1	<i>Note 3</i>	P.002064-RC1	5A-Construction	N/A	6/30/2020	5/10/2021	12/10/2024	12/16/2024	<i>Note 4</i>
84	Driftwood MS - SMART Program Renovations	1	2	P.001837	5B-Construction	Q4 2018	12/31/2019	12/18/2020	9/21/2022	10/26/2023	
85	Eagle Point ES - SMART GOB Renovations	6	1	P.001746	5B-Construction	Q4 2018	3/30/2019	1/23/2021	1/3/2023	12/31/2024	
86	Eagle Point ES - SMART Roof Carve Out	6	<i>Note 3</i>	P.001746-RC1	5A-Construction	Q4 2018	3/30/2019	1/23/2021	1/3/2023	10/30/2024	
87	Eagle Ridge ES - SMART GOB Renovations	4	2	P.001722	9-Closed	Q1 2019	3/31/2019	3/31/2019	8/9/2021	3/29/2021	
88	Embassy Creek ES - SMART Program Renovations	6	3	P.001897	5B-Construction	N/A	12/31/2019	12/18/2020	12/3/2021	10/2/2023	<i>Note 4</i>
89	Endeavour Primary Learning Center ES- SMART Program Renovations	5	5	P.002111	5B-Construction	N/A	6/30/2020	9/30/2020	12/21/2022	10/19/2023	<i>Note 4</i>
90	Everglades ES - SMART Program Renovations	6	2	P.001948	6-Substantial Completion	Q2 2018	6/30/2019	3/2/2020	7/2/2021	1/15/2021	
91	Everglades HS - SMART Program Renovations	2	3	P.001985	9-Closed	Q4 2019	3/31/2020	8/8/2021	2/26/2021	11/19/2020	
92	Fairway ES - SMART Program Renovations	2	2	P.001785	6-Substantial Completion	Q1 2019	3/31/2019	11/22/2020	7/28/2021	3/9/2023	
93	Falcon Cove MS - SMART Portable Demolitions	1	<i>Note 3</i>	P.002910	9-Closed	N/A	N/A	N/A	N/A	7/18/2023	<i>Note 5</i>
94	Falcon Cove MS - SMART Program Renovations	1	3	P.001902	5B-Construction	N/A	9/30/2020	8/10/2021	1/27/2022	12/31/2023	<i>Note 4</i>
95	Flamingo ES - SMART Program Renovations	6	3	P.002135	5B-Construction	Q2 2018	12/31/2019	12/7/2020	8/26/2022	10/31/2023	
96	Floranada ES - SMART Program Renovations	3	4	P.002001	7-Final Completion	Q1 2019	3/31/2020	2/8/2021	11/18/2022	1/13/2023	
97	Forest Glen MS - SMART Program Renovation	4	3	P.001865	5B-Construction	N/A	3/31/2020	11/13/2020	4/29/2021	8/31/2024	<i>Note 4</i>
98	Forest Hills ES - HVAC Upgrade/Rplcmt	4	<i>Note 3</i>	P.000827	9-Closed	Q2 2018	N/A	N/A	N/A	9/21/2015	<i>Note 5</i>
99	Forest Hills ES - Roofing Building 1, 3 & 80 - SMART Program	4	<i>Note 3</i>	P.001926-RC1	6-Substantial Completion	Q2 2018	6/30/2019	2/2/2019	8/13/2021	8/23/2023	
100	Forest Hills ES - SMART Fire Alarm Replacement	4	<i>Note 3</i>	P.001678	5B-Construction	N/A	6/30/2019	2/2/2019	8/13/2021	9/30/2023	<i>Note 4</i>

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101	Forest Hills ES - SMART Program Renovations	4	1	P.001926	9-Closed	Q2 2018	6/30/2019	2/2/2019	8/13/2021	7/28/2021	
102	Fort Lauderdale HS - SMART Program Renovation	3	3	P.001839	9-Closed	Q3 2019	9/30/2019	9/29/2020	1/19/2022	8/2/2022	
103	Fox Trail ES - SMART Program Renovations	6	4	P.001973	8-Financial Closeout	Q3 2018	12/31/2019	11/13/2020	11/3/2021	4/26/2021	
104	Gator Run ES - SMART Program Renovations	6	3	P.001863	7-Final Completion	N/A	12/31/2019	6/15/2020	8/6/2021	1/18/2023	<i>Note 4</i>
105	Glades MS - SMART Program Renovations	2	3	P.001968	1-Planning	Q3 2018	12/31/2019	8/29/2020	6/20/2025	2/17/2026	
106	Griffin ES - SMART Program Renovations	6	2	P.001745	5B-Construction	Q4 2018	12/31/2018	10/29/2019	9/1/2021	9/30/2023	
107	Gulfstream Academy of Hallandale Beach K-8 - Roof Replace 9 & 13	1	<i>Note 3</i>	P.001616	9-Closed	N/A	N/A	N/A	N/A	10/12/2015	<i>Note 5</i>
108	Gulfstream Academy of Hallandale Beach K-8 (North) - SMART Program Renovations	1	2	P.001822	9-Closed	Q4 2018	12/31/2019	12/11/2020	9/23/2021	7/2/2021	
109	Gulfstream Academy of Hallandale Beach K-8 (South) - SMART Program Renovations	1	5	P.002072	6-Substantial Completion	N/A	9/30/2020	2/5/2021	11/21/2022	5/2/2023	<i>Note 4</i>
110	Gulfstream Early Learning Center - SMART Program Renovations	1	2	P.002055	5B-Construction	Q4 2017	6/30/2020	4/28/2021	4/7/2023	10/31/2023	
111	Hallandale Magnet HS - SMART Program Renovations	1	5	P.002115	5B-Construction	N/A	12/31/2020	2/26/2022	4/4/2025	1/1/2025	<i>Note 4</i>
112	Harbordale ES - SMART Program Renovations	3	5	P.002068	5B-Construction	N/A	9/30/2020	2/13/2021	11/9/2023	8/16/2024	<i>Note 4</i>
113	Hawkes Bluff ES - SMART Program Renovations	5	2	P.001784	5B-Construction	Q4 2018	3/31/2019	7/3/2020	8/4/2021	9/30/2023	
114	Henry D. Perry Education Center - SMART Program Renovations	1	4	P.001986	8-Financial Closeout	N/A	6/30/2020	5/24/2021	4/29/2024	4/11/2023	<i>Note 4</i>
115	Heron Heights ES - SMART Program Renovations	4	5	P.002147	5B-Construction	Q2 2020	9/30/2020	4/27/2021	9/22/2023	1/1/2024	
116	Hollywood Central ES - SMART Program Renovations	1	4	P.001983	7-Final Completion	N/A	3/31/2020	1/9/2021	10/3/2022	12/13/2022	<i>Note 4</i>
117	Hollywood Hills ES - SMART Program Renovations	1	4	P.001845	5B-Construction	N/A	6/30/2020	10/27/2021	12/10/2024	9/1/2025	<i>Note 4</i>
118	Hollywood Hills HS - SMART Program Renovations	1	2	P.001806	6-Substantial Completion	Q4 2018	12/31/2019	6/5/2021	8/16/2022	7/31/2023	
119	Hollywood Park ES - SMART GOB Renovations	1	2	P.001788	6-Substantial Completion	Q1 2019	3/31/2019	1/3/2021	5/25/2023	7/13/2023	
120	Horizon ES - SMART Program Renovations	5	4	P.002038	5B-Construction	N/A	3/31/2020	2/12/2021	10/6/2022	12/31/2023	<i>Note 4</i>
121	Indian Ridge MS - GOB Renovations	6	2	P.001748	9-Closed	Q4 2018	12/31/2018	1/9/2019	3/20/2019	3/20/2019	
122	Indian Trace ES - SMART Program Renovations	6	4	P.001980	5B-Construction	N/A	6/30/2020	9/9/2021	9/12/2025	10/1/2024	<i>Note 4</i>
123	J.P. Taravella HS - SMART Program Renovations	4	4	P.001942	5B-Construction	N/A	6/30/2020	9/25/2021	8/22/2023	12/31/2023	<i>Note 4</i>
124	James S. Hunt ES - SMART Program Renovations	4	5	P.002059	5B-Construction	N/A	9/30/2020	3/14/2022	4/28/2025	7/11/2024	<i>Note 4</i>
125	James S. Rickards MS - SMART GOB Renovations	3	2	P.001743	9-Closed	Q4 2018	6/30/2019	1/9/2021	8/26/2022	8/24/2022	
126	Lake Forest ES - Repair Roof on Bldg 4	1	<i>Note 3</i>	P.001484	9-Closed	N/A	N/A	N/A	N/A	2/24/2016	<i>Note 5</i>
127	Lake Forest ES - SMART Program Renovations	1	3	P.001886	6-Substantial Completion	N/A	3/31/2019	5/5/2020	2/25/2022	4/29/2022	<i>Note 4</i>
128	Lakeside ES - SMART Program Renovations	2	5	P.002070	5B-Construction	N/A	6/30/2020	3/24/2021	11/25/2022	9/30/2023	<i>Note 4</i>
129	Larkdale ES - SMART Program Renovations	5	5	P.002073	5B-Construction	N/A	9/30/2020	3/1/2021	6/24/2022	9/30/2023	<i>Note 4</i>
130	Lauderdale Lakes MS - Kitchen HVAC - SMART Program	5	<i>Note 3</i>	P.002813	6-Substantial Completion	N/A	12/31/2018	7/10/2019	8/27/2021	7/5/2023	<i>Note 4</i>
131	Lauderdale Lakes MS - SMART Program Renovations	5	1	P.001637	5B-Construction	Q2 2018	12/31/2018	7/10/2019	8/27/2021	9/30/2023	
132	Lauderdale Manors Early Learning and Resource Center - SMART Program Renovations	5	1	P.001635	4-Bid & Award	Q1 2019	3/31/2019	4/30/2020	12/1/2023	9/16/2025	
133	Lauderdale Manors Early Learning and Resource Center - SMART Roof Carve Out	5	<i>Note 3</i>	P.001635-RC1	5A-Construction	Q1 2019	3/31/2019	4/30/2020	12/1/2023	12/28/2024	
134	Lauderhill 6-12 STEM-MED Magnet School - Kitchen HVAC - SMART Program	5	<i>Note 3</i>	P.002812	6-Substantial Completion	N/A	9/30/2019	1/3/2021	2/28/2024	7/5/2023	<i>Note 4</i>
135	Lauderhill 6-12 STEM-MED Magnet School - SMART Fire Alarm Replacement	5	<i>Note 3</i>	P.001801-FA1	5A-Construction	Q3 2019	9/30/2019	1/3/2021	2/28/2024	12/6/2025	
136	Lauderhill 6-12 STEM-MED Magnet School - SMART Fire Sprinkler	5	<i>Note 3</i>	P.001801-FSP	5A-Construction	Q3 2019	9/30/2019	1/3/2021	2/28/2024	3/1/2025	
137	Lauderhill 6-12 STEM-MED Magnet School - SMART HVAC	5	<i>Note 3</i>	P.001801-HVC	5A-Construction	Q3 2019	9/30/2019	1/3/2021	2/28/2024	7/26/2025	
138	Lauderhill 6-12 STEM-MED Magnet School - Smart Program Renovations	5	2	P.001801	5A-Construction	Q3 2019	9/30/2019	1/3/2021	2/28/2024	5/11/2025	
139	Lauderhill 6-12 STEM-MED Magnet School - SMART Re-Roofing	5	<i>Note 3</i>	P.001801-RC1	5B-Construction	Q3 2019	9/30/2019	1/3/2021	2/28/2024	6/17/2024	
140	Lauderhill CS at Park Lakes Learning Center (f.k.a. Castle Hill Annex) - SMART Program Renovations	5	5	P.002092	5B-Construction	N/A	6/30/2020	4/23/2021	3/15/2023	2/1/2024	<i>Note 4</i>
141	Lauderhill Paul Turner ES - SMART Program Renovations	5	5	P.002066	5B-Construction	N/A	6/30/2020	6/28/2021	11/28/2023	9/1/2024	<i>Note 4</i>
142	Liberty ES - SMART Program Renovations	7	4	P.001999	9-Closed	Q1 2019	3/31/2020	2/5/2021	12/17/2020	12/17/2020	
143	Lloyd Estates ES - SMART Program Renovations	3	2	P.001824	5B-Construction	Q4 2018	3/31/2019	2/20/2021	1/26/2024	2/1/2025	
144	Lyons Creek MS - SMART Program Renovations	7	5	P.002141	5A-Construction	N/A	12/31/2020	9/4/2022	8/6/2025	7/14/2024	<i>Note 4</i>
145	Lyons Creek MS - SMART Roofing Carve Out Building 1 & 3	7	<i>Note 3</i>	P.002141-RC1	5B-Construction	N/A	12/31/2020	9/4/2022	8/6/2025	5/31/2024	<i>Note 4</i>
146	Manatee Bay ES - SMART Program Renovations	6	1	P.001759	9-Closed	Q4 2018	12/31/2018	11/2/2018	11/2/2018	11/2/2018	
147	Maplewood ES - SMART Building Renovations	4	1	P.001639	5B-Construction	Q4 2018	6/30/2019	11/8/2020	9/16/2022	2/29/2024	
148	Maplewood ES - SMART HVAC & Media Center	4	4	P.001998	6-Substantial Completion	N/A	3/31/2020	2/24/2021	8/2/2021	4/1/2022	<i>Note 4</i>
149	Margate ES - Classroom Addition SMART Program	7	<i>Note 3</i>	P.002859	5B-Construction	N/A	6/30/2019	11/21/2021	10/4/2023	9/1/2025	<i>Note 4</i>
150	Margate ES - SMART Building Renovations	7	1	P.001647	5B-Construction	Q1 2018	6/30/2019	11/21/2021	12/21/2021	10/1/2023	

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Data Sources:

- A Data obtained from the "Substantial Completion - All Baselines" report in e-Builder (as of November 8, 2023)
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	A		B		A		C		A		
Index	Project Name	District	Program Year	Project Number	Project Phase	BOC Planning Schedule (Q4 2016) <i>Note 1</i>	Heery Baseline Schedule (June 2017) <i>Note 2</i>	Heery Rebaseline (November 2018)	AECOM Rebaseline (December 2020)	Substantial Completion Date in e-Builder	Notes
151	Margate ES - SMART Building Renovations (Demolition)	7	<i>Note 3</i>	P.001647-DEM	8-Financial Closeout	Q1 2018	6/30/2019	11/21/2021	12/21/2021	5/2/2023	
152	Margate MS - SMART Program Renovations	7	3	P.001836	4-Bid & Award	N/A	3/31/2020	12/10/2020	12/13/2024	8/14/2025	<i>Note 4</i>
153	Margate MS Modulars - SMART Civil Work	7	<i>Note 3</i>	P.001836-CIV	5B-Construction	N/A	3/31/2020	12/10/2020	12/13/2024	10/2/2023	<i>Note 4</i>
154	Marjory Stoneman Douglas HS - SMART AHU Installation	4	<i>Note 3</i>	P.000817-HVC	5B-Construction	Q3 2021	6/30/2021	4/15/2022	12/31/2024	9/30/2023	
155	Marjory Stoneman Douglas HS - SMART Modular Portable Addition	4	<i>Note 3</i>	P.000817-POR	5A-Construction	Q3 2021	6/30/2021	4/15/2022	12/31/2024	7/22/2024	
156	Marjory Stoneman Douglas HS - SMART Program Renovations	4	5	P.000817	5A-Construction	Q3 2021	6/30/2021	4/15/2022	12/31/2024	2/9/2026	
157	Marjory Stoneman Douglas HS - SMART Re-Roofing Building 9	4	<i>Note 3</i>	P.002587	7-Final Completion	N/A	6/30/2021	4/15/2022	12/31/2024	3/7/2023	<i>Note 4</i>
158	McArthur HS - Roofing Bldg 12, 13, 16-18, 21, 24-26 - SMART Program	1	<i>Note 3</i>	P.002884	5B-Construction	N/A	12/31/2020	7/17/2022	12/23/2024	2/24/2024	<i>Note 4</i>
159	McArthur HS - SMART Program Renovations	1	4	P.001954	5A-Construction	N/A	12/31/2020	7/17/2022	12/23/2024	10/22/2025	<i>Note 4</i>
160	McFatter Technical College & HS - SMART Program Renovations	6	2	P.001658	5B-Construction	Q4 2018	12/31/2019	4/29/2021	4/1/2024	4/1/2024	
161	McFatter Technical College, Broward Fire Academy - SMART Program Renovations	6	3	P.001965	7-Final Completion	Q1 2018	6/30/2019	3/2/2020	3/28/2023	2/21/2023	
162	McNab ES - SMART Program Renovations	3	3	P.001964	5B-Construction	N/A	6/30/2019	1/9/2020	7/30/2021	9/30/2023	<i>Note 4</i>
163	McNicol MS - SMART Program Renovations	1	2	P.001941	9-Closed	Q3 2019	6/30/2019	2/10/2019	11/20/2019	11/20/2019	
164	Meadowbrook ES - SMART Program Renovations	3	5	P.002083	6-Substantial Completion	N/A	6/30/2020	4/9/2021	6/7/2022	6/15/2023	<i>Note 4</i>
165	Millennium 6-12 Collegiate Academy - SMART Program Renovations	4	4	P.002046	5B-Construction	N/A	6/30/2020	3/5/2021	1/2/2024	1/2/2024	<i>Note 4</i>
166	Miramar ES - SMART GOB Renovations	1	1	P.001727	9-Closed	Q4 2018	3/31/2019	1/9/2020	11/20/2019	11/20/2019	
167	Miramar HS - SMART Program Renovations	2	4	P.002003	5B-Construction	N/A	12/31/2020	1/15/2021	7/19/2024	10/6/2024	<i>Note 4</i>
168	Mirror Lake ES - SMART Program Renovations	5	3	P.002011	7-Final Completion	N/A	6/30/2019	10/17/2020	11/17/2021	3/7/2023	<i>Note 4</i>
169	Monarch HS - SMART Program Renovations	7	5	P.002148	5B-Construction	N/A	12/31/2020	10/31/2022	11/6/2024	9/1/2025	<i>Note 4</i>
170	Morrow ES - Fire Sprinklers Building 1 - SMART Program	4	<i>Note 3</i>	P.002860	5A-Construction	N/A	9/30/2019	2/3/2020	8/6/2020	7/6/2024	<i>Note 4</i>
171	Morrow ES - SMART Program Renovations	4	1	P.001996	6-Substantial Completion	Q1 2018	9/30/2019	2/3/2020	8/6/2020	11/6/2020	
172	New Renaissance MS - SMART Program Renovations	2	5	P.002143	5A-Construction	N/A	12/31/2020	1/9/2023	8/6/2024	5/22/2025	<i>Note 4</i>
173	New Renaissance MS - SMART Roof Carve Out	2	<i>Note 3</i>	P.002143-RC1	5B-Construction	N/A	12/31/2020	1/9/2023	8/6/2024	1/1/2025	<i>Note 4</i>
174	New River MS - SMART GOB Renovations	3	1	P.001710	5B-Construction	Q4 2018	3/31/2019	9/3/2020	6/17/2022	6/30/2023	
175	Nob Hill ES - SMART Program Renovations	6	5	P.002112	5B-Construction	N/A	9/30/2020	3/25/2021	9/29/2023	8/31/2024	<i>Note 4</i>
176	Norcrest ES - SMART Program Renovations	7	3	P.001969	8-Financial Closeout	Q4 2019	3/31/2020	11/13/2020	9/10/2021	6/24/2022	
177	North Andrews Gardens ES - SMART Program Renovations	3	5	P.001890	5B-Construction	N/A	6/30/2020	9/29/2021	10/23/2024	9/1/2025	<i>Note 4</i>
178	North Fork ES - Safety & Security - SMART Program	5	<i>Note 3</i>	P.001901	9-Closed	N/A	N/A	N/A	N/A	5/25/2018	<i>Note 5</i>
179	North Fork ES - SMART Program Renovation	5	1	P.001849	1-Planning	Q1 2019	9/30/2019	3/31/2020	9/8/2023	10/23/2025	
180	North Lauderdale ES - SMART Fire Sprinklers	4	<i>Note 3</i>	P.001903-FSP	5B-Construction	Q1 2018	6/30/2019	7/16/2020	10/27/2023	8/16/2024	
181	North Lauderdale ES - Roofing Building 2, 4 & 5 - SMART Program	4	<i>Note 3</i>	P.002870	9-Closed	N/A	6/30/2019	7/16/2020	10/27/2023	2/17/2023	<i>Note 4</i>
182	North Lauderdale ES - SMART Fire Alarm	4	<i>Note 3</i>	P.001903-FA1	5A-Construction	Q1 2018	6/30/2019	7/16/2020	10/27/2023	11/14/2025	
183	North Lauderdale ES - SMART Media Center Improvements	4	<i>Note 3</i>	P.001903-MCI	9-Closed	Q1 2018	6/30/2019	7/16/2020	10/27/2023	3/14/2023	
184	North Lauderdale ES - SMART Program Renovations	4	1	P.001903	3-Design	Q1 2018	6/30/2019	7/16/2020	10/27/2023	5/4/2025	
185	North Side ES - SMART Program Renovations	3	3	P.001992	5B-Construction	N/A	6/30/2019	6/11/2020	8/23/2022	9/30/2023	<i>Note 4</i>
186	Northeast HS - New Addition and Renovations to Building 12 SMART Program	3	5	P.002301	5B-Construction	N/A	9/30/2021	11/19/2021	11/24/2023	9/30/2023	<i>Note 4</i>
187	Northeast HS - SMART Intercom Tie-in Bldg 29/30	6	<i>Note 3</i>	P.002301-ELE	5B-Construction	N/A	9/30/2021	11/19/2021	11/24/2023	9/30/2023	<i>Note 4</i>
188	Northeast HS - SMART Program Renovations	3	1	P.001684	5B-Construction	Q3 2018	3/31/2019	8/22/2021	3/24/2023	10/4/2023	
189	Nova Blanche Forman ES - SMART Program Renovations	6	5	P.002149	5B-Construction	N/A	9/30/2020	5/6/2021	5/11/2023	10/30/2023	<i>Note 4</i>
190	Nova Dwight D. Eisenhower ES - SMART Program Renovations	6	5	P.002145	5B-Construction	N/A	9/30/2020	4/23/2021	8/15/2025	7/7/2024	<i>Note 4</i>
191	Nova HS - SMART 5 Modular Classrooms	6	<i>Note 3</i>	P.002842	7-Final Completion	N/A	N/A	N/A	N/A	4/29/2022	<i>Note 5</i>
192	Nova HS - SMART Modular Classrooms Civil Work	6	<i>Note 3</i>	P.002842-CIV	7-Final Completion	N/A	N/A	N/A	N/A	4/29/2022	<i>Note 5</i>
193	Nova HS - SMART Program Renovations	6	2	P.001817	5B-Construction	Q4 2018	9/30/2019	8/1/2021	9/30/2022	9/30/2023	
194	Nova MS - Roofing Building 3, 4, 7, 8, 9 - SMART Program	6	<i>Note 3</i>	P.002873	5B-Construction	N/A	12/31/2019	11/7/2020	2/14/2025	10/2/2024	<i>Note 4</i>
195	Nova MS - SMART Program Renovations	6	3	P.001898	5B-Construction	N/A	12/31/2019	11/7/2020	2/14/2025	7/13/2024	<i>Note 4</i>
196	Nova MS - SMART Roof Carve Out - Bldg 5	6	<i>Note 3</i>	P.002873-RC1	5A-Construction	N/A	12/31/2019	11/7/2020	2/14/2025	12/25/2024	<i>Note 4</i>
197	Oakland Park ES - SMART Program Renovations	3	3	P.001895	5B-Construction	N/A	12/31/2019	11/27/2020	1/13/2023	9/30/2023	<i>Note 4</i>
198	Oakridge ES - SMART - Building 2 Renovations	1	<i>Note 3</i>	P.002663	6-Substantial Completion	N/A	3/31/2019	9/22/2020	3/27/2023	3/9/2023	<i>Note 4</i>
199	Oakridge ES - SMART GOB Renovations	1	1	P.001712	5B-Construction	Q4 2018	3/31/2019	9/22/2020	3/27/2023	10/31/2023	
200	Olsen MS - SMART Program Renovations	1	3	P.001955	5B-Construction	N/A	6/30/2020	5/23/2021	9/22/2023	1/10/2024	<i>Note 4</i>

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Data Sources:

- A Data obtained from the "Substantial Completion - All Baselines" report in e-Builder (as of November 8, 2023)
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	A	B		A		C	A				
						BOC Planning Schedule (Q4 2016) <i>Note 1</i>	Heery Baseline Schedule (June 2017) <i>Note 2</i>	Heery Rebaseline (November 2018)	AECOM Rebaseline (December 2020)	Substantial Completion Date in e- Builder	Notes
Index	Project Name	District	Program Year	Project Number	Project Phase						
201	Oriole ES - SMART Program Renovations	5	4	P.001970	5B-Construction	Q1 2020	3/31/2020	5/27/2021	3/11/2024	8/12/2024	
202	Palm Cove ES - SMART Program Renovations	2	3	P.001885	9-Closed	N/A	3/31/2019	8/30/2019	12/19/2019	12/19/2019	<i>Note 4</i>
203	Palmview ES - SMART Program Renovations	7	5	P.002084	4-Bid & Award	N/A	9/30/2020	2/18/2022	8/1/2025	8/2/2025	<i>Note 4</i>
204	Palmview ES - SMART Roofing Carve Out	7	<i>Note 3</i>	P.002084-RC1	5B-Construction	N/A	9/30/2020	2/18/2022	8/1/2025	8/15/2024	<i>Note 4</i>
205	Panther Run ES - SMART Program Renovations	2	5	P.002069	9-Closed	N/A	9/30/2020	11/29/2020	7/8/2022	7/6/2021	<i>Note 4</i>
206	Park Lakes ES - SMART Program Renovations	5	4	P.001988	8-Financial Closeout	Q4 2018	3/31/2020	12/23/2020	8/12/2022	8/26/2021	
207	Park Ridge ES - SMART Program Renovations	7	5	P.001844	5B-Construction	N/A	6/30/2020	6/10/2021	9/14/2023	11/13/2023	<i>Note 4</i>
208	Park Springs ES - SMART Program Renovations	4	5	P.002062	5B-Construction	N/A	9/30/2020	2/20/2022	9/5/2025	8/12/2024	<i>Note 4</i>
209	Park Trails ES - SMART Program Renovations	4	5	P.002116	5B-Construction	N/A	9/30/2020	4/29/2021	2/27/2023	12/31/2023	<i>Note 4</i>
210	Parkside ES - SMART Program Renovations	4	5	P.002082	6-Substantial Completion	N/A	6/30/2020	1/21/2021	8/25/2023	8/24/2023	<i>Note 4</i>
211	Parkway MS - Roof Replace Bldg. 22 & 24	5	<i>Note 3</i>	P.001617	9-Closed	N/A	N/A	N/A	N/A	6/15/2015	<i>Note 5</i>
212	Parkway MS - SMART Program Renovations	5	1	P.001807	6-Substantial Completion	Q1 2018	3/31/2019	5/14/2021	3/27/2024	2/17/2023	
213	Pasadena Lakes ES - SMART Program Renovations	1	1	P.001634	5B-Construction	Q2 2019	3/31/2019	2/25/2021	6/29/2023	10/31/2023	
214	Pembroke Lakes ES - SMART Program Renovations	2	3	P.001842	5B-Construction	N/A	9/30/2019	5/15/2021	6/29/2023	10/24/2023	<i>Note 4</i>
215	Pembroke Lakes ES - Temporary Roofing Bldg 1 SMART Program	2	<i>Note 3</i>	P.002779	5B-Construction	N/A	9/30/2019	5/15/2021	6/29/2023	8/31/2022	<i>Note 4</i>
216	Pembroke Pines ES - SMART Program Renovations	1	3	P.001864	5B-Construction	N/A	9/30/2019	4/30/2021	1/13/2023	9/30/2023	<i>Note 4</i>
217	Peters ES - SMART Program Renovations	5	4	P.002041	5B-Construction	N/A	6/30/2020	7/28/2021	4/7/2025	7/16/2024	<i>Note 4</i>
218	Pine Ridge Education Center - SMART HVAC Improvements	3	4	P.002121	9-Closed	N/A	6/30/2019	12/21/2018	7/1/2019	7/1/2019	<i>Note 4</i>
219	Pines Lakes ES - SMART Program Renovations	2	4	P.002004	6-Substantial Completion	N/A	3/31/2020	2/14/2021	11/27/2023	7/21/2023	<i>Note 4</i>
220	Pines MS - SMART Program Renovations	2	5	P.002130	6-Substantial Completion	N/A	6/30/2020	2/23/2021	7/8/2022	4/11/2023	<i>Note 4</i>
221	Pinewood ES - SMART Program Renovations	4	3	P.001949	9-Closed	Q2 2018	6/30/2019	6/12/2020	6/2/2021	7/22/2021	
222	Pioneer MS - SMART GOB Renovations	6	3	P.001793	8-Financial Closeout	N/A	9/30/2019	5/3/2021	3/29/2021	11/3/2021	<i>Note 4</i>
223	Piper HS - SMART Program Renovations	5	1	P.001744	5B-Construction	Q1 2019	9/30/2019	5/21/2022	2/24/2023	11/30/2023	
224	Plantation ES - SMART HVAC Improvements	5	5	P.002119	9-Closed	Q2 2019	6/30/2020	3/30/2019	5/1/2020	5/1/2020	
225	Plantation HS - SMART Program Renovations (Re-Roofing Building 7)	5	4	P.002588	8-Financial Closeout	N/A	3/31/2020	3/5/2022	12/26/2024	4/3/2023	<i>Note 4</i>
226	Plantation HS - SMART Program Renovations	5	4	P.001916	4-Bid & Award	Q2 2019	3/31/2020	3/5/2022	12/26/2024	1/7/2026	
227	Plantation MS - SMART Program Renovations	5	2	P.001729	5B-Construction	Q4 2018	6/30/2019	6/9/2020	2/3/2023	9/1/2023	
228	Plantation MS - Smart Re-Roofing	5	<i>Note 3</i>	P.001729-RC1	5A-Construction	Q4 2018	6/30/2019	6/9/2020	2/3/2023	12/11/2024	
229	Plantation Park ES - SMART Program Renovations	6	5	P.002136	5B-Construction	N/A	9/30/2020	4/30/2021	5/8/2024	1/20/2024	<i>Note 4</i>
230	Pompano Beach ES - SMART Program Renovations	7	2	P.001713	8-Financial Closeout	Q4 2018	3/31/2019	4/12/2020	3/29/2021	11/28/2022	
231	Pompano Beach HS - SMART Program Renovations	7	5	P.002091	5B-Construction	N/A	9/30/2020	7/7/2021	4/14/2025	8/2/2024	<i>Note 4</i>
232	Pompano Beach MS - SMART Program Renovations	7	1	P.001721	5B-Construction	Q4 2018	9/30/2019	8/10/2020	4/5/2022	3/31/2024	
233	Quiet Waters ES - SMART GOB Renovations	2	2	P.001754	5B-Construction	Q1 2019	6/30/2019	1/19/2020	10/15/2021	3/31/2024	
234	Ramblewood ES - SMART Program Renovations	4	2	P.001725	5B-Construction	Q1 2019	6/30/2019	2/3/2020	10/8/2021	12/31/2023	
235	Ramblewood MS - SMART Program Renovation	4	3	P.001867	5B-Construction	N/A	12/31/2019	1/13/2021	6/20/2022	1/31/2024	<i>Note 4</i>
236	Riverglades ES - SMART Program Renovation	4	3	P.001866	5B-Construction	N/A	12/31/2019	10/30/2020	5/10/2022	9/30/2023	<i>Note 4</i>
237	Riverland ES - SMART Program Renovations	3	4	P.001987	5B-Construction	N/A	3/31/2020	11/13/2020	4/26/2022	9/30/2023	<i>Note 4</i>
238	Riverside ES - SMART Program Renovations	4	4	P.002039	5B-Construction	N/A	3/31/2020	6/3/2021	5/8/2024	5/8/2024	<i>Note 4</i>
239	Rock Island ES - SMART Program Renovations	5	3	P.001950	7-Final Completion	Q2 2018	6/30/2019	4/8/2020	5/13/2021	5/2/2022	
240	Royal Palm STEM Museum Magnet - SMART Program Renovations	5	3	P.001896	5B-Construction	N/A	12/31/2019	12/24/2020	2/1/2022	4/30/2024	<i>Note 4</i>
241	Sanders Park ES - SMART Program Renovations	7	5	P.002132	5B-Construction	N/A	12/31/2020	2/6/2022	10/16/2025	9/1/2025	<i>Note 4</i>
242	Sandpiper ES - SMART Program Renovations	6	3	P.001924	5B-Construction	Q2 2018	3/31/2019	9/6/2019	12/2/2021	1/31/2024	
243	Sawgrass ES - SMART Program Renovations	6	5	P.002127	5B-Construction	N/A	9/30/2020	7/28/2021	12/4/2024	9/1/2024	<i>Note 4</i>
244	Sawgrass Springs MS - SMART Program Renovation	6	3	P.001841	5B-Construction	N/A	12/31/2019	11/22/2020	3/6/2025	9/1/2024	<i>Note 4</i>
245	Sea Castle ES - SMART Program Renovations	2	2	P.001632	5B-Construction	Q1 2019	3/31/2019	5/14/2020	12/15/2021	8/31/2024	
246	Seagull Alternative HS - SMART Program Renovations	3	2	P.001951	5B-Construction	Q1 2018	6/30/2019	4/14/2020	12/28/2021	12/23/2023	
247	Seminole MS - Roofing Bldg 1 - SMART Program	6	<i>Note 3</i>	P.002047-RC1	5B-Construction	N/A	6/30/2020	1/2/2022	7/4/2025	8/29/2024	<i>Note 4</i>
248	Seminole MS - SMART Program Renovations	6	4	P.002047	5B-Construction	N/A	6/30/2020	1/2/2022	7/4/2025	9/1/2024	<i>Note 4</i>
249	Seminole MS - SMART Roofing Building 3, 4, 5, 85, 86	6	<i>Note 3</i>	P.002047-RC2	6-Substantial Completion	N/A	6/30/2020	1/2/2022	7/4/2025	7/12/2023	<i>Note 4</i>
250	Seminole MS - Upper Roofing Bldg 1 - SMART Program	6	<i>Note 3</i>	P.002047-RC3	5B-Construction	N/A	6/30/2020	1/2/2022	7/4/2025	9/1/2025	<i>Note 4</i>

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Data Sources:

- A Data obtained from the "Substantial Completion - All Baselines" report in e-Builder (as of November 8, 2023)
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- C Data obtained from the BOC's August 2016 "Smart Program Quarterly Update"

	A	B	A		C	A					
		District	Program Year	Project Number	Project Phase	BOC Planning Schedule (Q4 2016) <i>Note 1</i>	Heery Baseline Schedule (June 2017) <i>Note 2</i>	Heery Rebaseline (November 2018)	AECOM Rebaseline (December 2020)	Substantial Completion Date in e-Builder	Notes
251	Sheridan Hills ES - SMART Building Renovations	1	1	P.001636	5B-Construction	Q4 2018	3/31/2019	3/26/2021	10/12/2023	8/31/2024	
252	Sheridan Park ES - SMART Program Renovations	1	5	P.002071	5B-Construction	N/A	6/30/2020	3/17/2021	12/27/2023	8/31/2024	<i>Note 4</i>
253	Sheridan Technical College - SMART Program Renovations	3	5	P.002060	5A-Construction	N/A	3/31/2021	9/17/2021	7/12/2024	12/1/2025	<i>Note 4</i>
254	Sheridan Technical College - SMART Roof Carve Out	3	<i>Note 3</i>	P.002060-RC1	5A-Construction	N/A	3/31/2021	9/17/2021	7/12/2024	12/27/2024	<i>Note 4</i>
255	Sheridan Technical HS - SMART Program Renovations	3	5	P.002128	5B-Construction	N/A	12/31/2020	5/2/2022	9/27/2024	11/29/2024	<i>Note 4</i>
256	Silver Lakes ES - SMART Program Renovations	4	3	P.002009	9-Closed	N/A	9/30/2019	8/17/2019	9/30/2020	9/30/2020	<i>Note 4</i>
257	Silver Lakes MS - SMART Fire Sprinklers	4	<i>Note 3</i>	P.002144-FSP	5A-Construction	Q4 2018	12/31/2020	9/25/2022	3/21/2025	3/11/2025	
258	Silver Lakes MS - SMART Program Renovations	4	5	P.002144	5B-Construction	Q4 2018	12/31/2020	9/25/2022	3/21/2025	9/30/2023	
259	Silver Lakes MS - SMART Roof Carve Out	4	<i>Note 3</i>	P.002144-RC1	5A-Construction	Q4 2018	12/31/2020	9/25/2022	3/21/2025	5/6/2025	
260	Silver Palms ES - SMART Program Renovations	2	5	P.002146	8-Financial Closeout	N/A	3/31/2021	3/28/2021	6/15/2023	3/29/2022	<i>Note 4</i>
261	Silver Ridge ES - SMART Program Renovations	6	3	P.001984	9-Closed	Q2 2018	3/31/2020	11/20/2020	7/30/2021	4/26/2021	
262	Silver Ridge ES - SMART Program Renovations (Electrical Modifications)	6	<i>Note 3</i>	P.002594	9-Closed	N/A	3/31/2020	11/20/2020	7/30/2021	12/13/2022	<i>Note 4</i>
263	Silver Shores ES - SMART Program Renovations	2	3	P.001906	9-Closed	Q1 2018	3/31/2019	12/5/2019	10/18/2019	10/18/2019	
264	Silver Trail MS - Roofing	2	<i>Note 3</i>	P.001650	9-Closed	N/A	N/A	N/A	N/A	5/25/2015	<i>Note 5</i>
265	Silver Trail MS - SMART GOB Renovations	2	1	P.001406	7-Final Completion	Q4 2018	12/31/2018	9/20/2019	4/13/2021	6/30/2021	
266	South Broward HS - SMART Program Renovations	1	3	P.001838	5B-Construction	N/A	12/31/2019	12/22/2020	9/1/2023	12/31/2024	<i>Note 4</i>
267	South Broward HS - SMART Roof Carve Out	1	<i>Note 3</i>	P.001838-RC1	5A-Construction	N/A	12/31/2019	12/22/2020	9/1/2023	5/24/2025	<i>Note 4</i>
268	South Plantation HS - SMART 10 Modular Classrooms	6	<i>Note 3</i>	P.002844	5B-Construction	N/A	N/A	N/A	N/A	1/1/2024	<i>Note 5</i>
269	South Plantation HS - SMART Modular Classrooms Civil Work	6	<i>Note 3</i>	P.002844-CIV	5A-Construction	N/A	N/A	N/A	N/A	3/9/2024	<i>Note 5</i>
270	South Plantation HS - SMART Program Renovations	6	5	P.002090	5B-Construction	N/A	9/30/2020	2/15/2022	9/26/2025	10/17/2024	<i>Note 4</i>
271	South Plantation HS - SMART Program Renovations (Electrical)	6	<i>Note 3</i>	P.002597	5B-Construction	N/A	9/30/2020	2/15/2022	9/26/2025	12/31/2024	<i>Note 4</i>
272	South Plantation HS - SMART Program Renovations (HVAC)	6	<i>Note 3</i>	P.002598	5B-Construction	N/A	9/30/2020	2/15/2022	9/26/2025	12/31/2024	<i>Note 4</i>
273	Stephen Foster ES - SMART Program Renovations	3	5	P.002067	5B-Construction	N/A	6/30/2020	4/21/2021	9/29/2023	9/30/2023	<i>Note 4</i>
274	Stirling ES - SMART Program Renovations	1	3	P.001905	5B-Construction	N/A	6/30/2019	7/30/2020	8/19/2022	12/31/2024	<i>Note 4</i>
275	Stranahan HS - SMART GOB Renovations	3	1	P.001683	5B-Construction	Q3 2018	3/31/2019	1/14/2021	3/18/2022	9/30/2023	
276	Stranahan HS - SMART Roofing Bldgs 2A, 2B, 2C, 8 & 9	3	<i>Note 3</i>	P.001683-RC1	5A-Construction	Q3 2018	3/31/2019	1/14/2021	3/18/2022	10/25/2024	
277	Sunland Park Academy - SMART Program Renovations	5	2	P.001939	9-Closed	Q1 2018	3/31/2019	6/18/2020	10/29/2021	5/11/2022	
278	Sunrise MS - SMART Program Renovations	3	2	P.001819	6-Substantial Completion	Q2 2019	9/30/2019	10/15/2020	1/7/2022	11/30/2022	
279	Sunset Lakes ES - SMART Program Renovations	2	3	P.001971	9-Closed	Q4 2018	12/31/2019	3/26/2021	10/28/2020	10/6/2020	
280	Sunshine ES - SMART Program Renovations	2	5	P.002079	5B-Construction	N/A	6/30/2020	7/1/2021	10/8/2025	12/16/2023	<i>Note 4</i>
281	Tamarac ES - Roofing Building 6 - SMART Program	4	<i>Note 3</i>	P.001724-RC1	5B-Construction	N/A	3/31/2019	2/17/2020	11/5/2021	10/17/2023	<i>Note 4</i>
282	Tamarac ES - SMART Fire Protection Building 1	4	<i>Note 3</i>	P.002874	5A-Construction	N/A	3/31/2019	2/17/2020	11/5/2021	7/9/2025	<i>Note 4</i>
283	Tamarac ES - SMART Program ADA Restroom Renovations	4	<i>Note 3</i>	P.002049-ADA	5B-Construction	N/A	3/31/2020	2/28/2020	6/18/2020	4/26/2024	<i>Note 4</i>
284	Tamarac ES - SMART Program Media Center Improvements	4	4	P.002049	9-Closed	N/A	3/31/2020	2/28/2020	6/18/2020	6/18/2020	<i>Note 4</i>
285	Tamarac ES - SMART Program Renovations	4	1	P.001724	6-Substantial Completion	Q1 2019	3/31/2019	2/17/2020	11/5/2021	7/18/2023	
286	Tedder ES - SMART Program Renovations	7	2	P.001808	5B-Construction	Q4 2018	3/31/2019	3/18/2021	3/7/2023	12/31/2024	
287	Tequesta Trace MS - SMART Program Renovations	6	4	P.002042	5B-Construction	N/A	6/30/2020	1/26/2022	9/19/2025	9/24/2024	<i>Note 4</i>
288	The Quest Center - SMART Program Renovations	1	3	P.001892	5B-Construction	Q3 2018	3/31/2019	2/18/2020	5/9/2022	3/1/2024	
289	Thurgood Marshall ES - SMART Program Renovations	5	5	P.001674	5B-Construction	N/A	9/30/2020	12/27/2020	9/14/2023	9/30/2023	<i>Note 4</i>
290	Tradewinds ES - SMART Program Renovations	7	5	P.002129	9-Closed	N/A	9/30/2020	3/18/2021	8/26/2022	8/20/2021	<i>Note 4</i>
291	Tropical ES - SMART Program Renovations	6	2	P.001904	5B-Construction	Q4 2018	6/30/2019	9/17/2020	8/18/2023	11/6/2023	
292	Village ES - SMART Program Renovations	5	2	P.001952	5B-Construction	Q2 2018	6/30/2019	11/27/2020	5/24/2023	12/31/2023	
293	Virginia Shuman Young ES - SMART 4 Modular Classrooms	3	<i>Note 3</i>	P.002841	8-Financial Closeout	N/A	N/A	N/A	N/A	4/29/2022	<i>Note 5</i>
294	Virginia Shuman Young ES - SMART Program Renovations	3	4	P.002000	5B-Construction	N/A	3/31/2020	4/14/2021	3/10/2023	8/1/2024	<i>Note 4</i>
295	Walker ES - SMART Program Renovations	5	2	P.001938	5B-Construction	Q3 2018	3/31/2019	3/16/2020	2/11/2022	1/31/2024	
296	Walter C. Young MS - SMART Program Renovations	2	3	P.002010	6-Substantial Completion	N/A	12/31/2020	11/12/2021	9/13/2024	8/29/2023	<i>Note 4</i>
297	Watkins ES - SMART Program Renovations	1	5	P.002074	9-Closed	N/A	9/30/2020	10/26/2020	12/18/2023	10/14/2021	<i>Note 4</i>
298	Welleby ES - Roofing Building 1, 2, 4, 5, 6, & Walkways - SMART Program	5	<i>Note 3</i>	P.002114-RC1	7-Final Completion	N/A	9/30/2020	7/1/2021	3/21/2025	6/12/2023	<i>Note 4</i>
299	Welleby ES - SMART Program Renovations	5	5	P.002114	5B-Construction	N/A	9/30/2020	7/1/2021	3/21/2025	12/31/2023	<i>Note 4</i>
300	West Broward HS - SMART HVAC Improvements	2	5	P.002087	9-Closed	Q2 2019	3/31/2020	4/17/2019	12/31/2020	6/30/2021	

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Data Sources:

- A Data obtained from the "Substantial Completion - All Baselines" report in e-Builder (as of November 8, 2023)
- B Data obtained from CBRE-Heery's "Milestone Schedule Baseline"
- C Data obtained from the BOC's August 2016 "Smart Program Quarterly Update"

	A	B		A		C	A				
		District	Program Year	Project Number	Project Phase	BOC Planning Schedule (Q4 2016) <i>Note 1</i>	Heery Baseline Schedule (June 2017) <i>Note 2</i>	Heery Rebaseline (November 2018)	AECOM Rebaseline (December 2020)	Substantial Completion Date in e-Builder	Notes
Index	Project Name										
301	West Hollywood ES - SMART Program Renovations	1	2	P.001794	6-Substantial Completion	Q4 2018	3/31/2019	3/8/2020		6/15/2023	
302	Westchester ES - SMART Program Renovations	6	2	P.001823	5B-Construction	Q3 2019	6/30/2019	11/22/2020	12/3/2021	1/31/2024	
303	Western HS - SMART Program Renovations	6	4	P.001967	5A-Construction	N/A	3/31/2020	4/30/2022	9/12/2025	9/1/2025	<i>Note 4</i>
304	Western HS - SMART Program Renovations (Culinary Lab)	6	<i>Note 3</i>	P.001967-CUL	6-Substantial Completion	N/A	3/31/2020	4/30/2022	9/12/2025	6/24/2021	<i>Note 4</i>
305	Westglades MS - SMART Program Renovations	4	5	P.002131	5B-Construction	N/A	9/30/2020	2/13/2022	5/6/2024	10/31/2023	<i>Note 4</i>
306	Westpine MS - SMART Program Renovations	5	4	P.002043	5B-Construction	N/A	6/30/2020	8/11/2021	3/10/2023	12/31/2023	<i>Note 4</i>
307	Westwood Heights ES - SMART Program Renovations	3	2	P.001993	9-Closed	Q2 2018	6/30/2019	5/20/2020	8/5/2020	10/9/2020	
308	Whiddon-Rogers Education Center - SMART GOB Renovations	3	1	P.001711	5B-Construction	Q4 2018	9/30/2019	2/24/2021	11/14/2023	8/2/2024	
309	Whispering Pines Education Center - SMART Program Renovations	2	5	P.002089	5B-Construction	N/A	9/30/2020	2/9/2021	5/5/2025	5/4/2025	<i>Note 4</i>
310	William E. Dandy MS - SMART Program Renovations	5	3	P.001900	5B-Construction	N/A	12/31/2019	4/21/2021	3/23/2023	8/10/2024	<i>Note 4</i>
311	Wilton Manors ES - SMART Program Renovations	3	4	P.001917	5B-Construction	N/A	12/31/2019	9/7/2021	8/18/2025	2/20/2025	<i>Note 4</i>
312	Wingate Oaks Center - SMART 4 Modular Classrooms	5	<i>Note 3</i>	P.002843	8-Financial Closeout	N/A	N/A	N/A	N/A	4/29/2022	<i>Note 5</i>
313	Wingate Oaks Center - SMART Program Renovations	5	1	P.001741	5B-Construction	Q4 2018	3/31/2019	7/16/2020	6/9/2023	12/31/2023	
314	Winston Park ES - SMART Program Renovations	7	4	P.001981	5B-Construction	N/A	6/30/2020	6/10/2021	4/29/2022	12/31/2024	<i>Note 4</i>

Notes Legend

<i>Note 1</i>	Substantial completion dates were not included within the BOC "Planning Schedules". The quarter/year listed in the matrix above shows the end of the "Construction" phase.
<i>Note 2</i>	According to the CPCM, the substantial completion milestone was presented in quarter/year format within CBRE-Heery's June 2017 schedule. The date shown in the matrix above is the last date of the quarter.
<i>Note 3</i>	Project number was not included in CBRE-Heery's "Milestone Schedule Baseline".
<i>Note 4</i>	Project was not included in the BOC's August 2016 "SMART Program Quarterly Update".
<i>Note 5</i>	Project was not included within CBRE-Heery or AECOM baseline schedules (through December 2020).